

# **VILLAGE OF LAIRD**

**Auditor's Report**

**Financial Statements**

**December 31, 2021**

## MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of  
**Village of Laird:**

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the Consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the Consolidated financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

  
\_\_\_\_\_  
Mayor

  
\_\_\_\_\_  
Administrator



Bill Jensen, CPA, CA\*  
Tyler Olafson, CPA, CA\*  
Jared Udchic, CPA\*  
Dylan Peace, CPA\*

\*denotes professional corporation

## INDEPENDENT AUDITOR'S REPORT

To the **Mayor** and Council of **Village of Laird**

*Report on the Consolidated Financial Statements*

### *Opinion*

We have audited the consolidated financial statements of **Village of Laird**, which comprise the consolidated statement of financial position as at **December 31, 2021** and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Village as at **December 31, 2021** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Village or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

### *Auditor's Responsibility for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Saskatoon, Saskatchewan  
May 19, 2022

Chartered Professional Accountants

# VILLAGE OF LAIRD

Statement 1

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2021  
with comparative figures for 2020

	<u>2021</u>	<u>2020</u>
<b><u>ASSETS</u></b>		
Financial assets:		
Cash and temporary investments (Note 2)	\$ 182,867	321,664
Taxes receivable - Municipal (Note 3)	8,615	5,929
Other accounts receivable (Note 4)	29,702	33,309
Land for re-sale (Note 5)	45,086	54,410
Long-term investments	-	-
Debt charges recoverable	-	-
Other	-	-
	<hr/>	<hr/>
Total financial assets	266,270	415,312
<b><u>LIABILITIES</u></b>		
Bank indebtedness (Note 6)	-	-
Accounts payable	8,518	6,972
Accrued liabilities payable	-	-
Deposits	-	-
Deferred revenue	-	-
Accrued landfill costs (Note 7)	80,000	70,000
Liability for contaminated sites	-	-
Other liabilities	-	-
Long-term debt (Note 8)	-	-
Lease obligations	-	-
	<hr/>	<hr/>
Total liabilities	88,518	76,972
<b>NET FINANCIAL ASSETS (DEBT)</b>	177,752	338,340
Non-financial assets:		
Tangible capital assets (Schedule 6, 7)	873,600	665,354
Prepaid and deferred charges	17,573	18,238
Stock and supplies	-	-
	<hr/>	<hr/>
Total non-financial assets	891,173	683,592
Accumulated surplus (Schedule 8)	<u>\$ 1,068,925</u>	<u>1,021,932</u>

**APPROVED ON BEHALF OF COUNCIL:**

\_\_\_\_\_ Mayor

\_\_\_\_\_ Councillor

See accompanying notes to the financial statements.

# VILLAGE OF LAIRD

Statement 2

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

**Year ended December 31, 2021**  
with comparative figures for 2020

		<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>Revenues:</b>				
Taxes and other unconditional revenue	(Schedule 1)	\$ 246,680	250,534	272,266
Fees and charges	(Schedule 4, 5)	170,000	181,023	169,853
Conditional grants	(Schedule 4, 5)	28,000	32,653	32,813
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)	-	-	3,500
Land sales - gain (loss)	(Schedule 4, 5)	-	5,676	11,352
Investment income and commissions	(Schedule 4, 5)	-	195	681
Restructurings	(Schedule 4, 5)	-	-	-
Other revenues	(Schedule 4, 5)	-	29,000	-
<b>Total Revenues</b>		<u>444,680</u>	<u>499,081</u>	<u>490,465</u>
<b>Expenditures:</b>				
General government services	(Schedule 3)	173,610	184,785	178,793
Protective services	(Schedule 3)	50,860	42,338	48,906
Transportation services	(Schedule 3)	108,800	102,651	126,910
Environmental and public health services	(Schedule 3)	35,300	46,846	39,533
Planning and development services	(Schedule 3)	-	-	-
Recreation and cultural services	(Schedule 3)	7,300	12,970	10,131
Utility services	(Schedule 3)	100,100	95,032	87,607
Restructurings	(Schedule 3)	-	-	-
<b>Total Expenditures</b>		<u>475,970</u>	<u>484,622</u>	<u>491,880</u>
Surplus (deficit) of revenues over expenditures before other capital contributions		<u>(31,290)</u>	<u>14,459</u>	<u>(1,415)</u>
Provincial/Federal capital grants and contributions	(Schedule 4, 5)	<u>46,250</u>	<u>32,534</u>	<u>62,005</u>
Surplus (deficit) of revenues over expenditures		14,960	46,993	60,590
Accumulated surplus (deficit), beginning of year		<u>1,021,932</u>	<u>1,021,932</u>	<u>961,342</u>
Accumulated surplus (deficit), end of year		<u>\$ 1,036,892</u>	<u>1,068,925</u>	<u>1,021,932</u>

See accompanying notes to the financial statements.

# VILLAGE OF LAIRD

Statement 3

## CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>Surplus (deficit)</b>	\$ 14,960	46,993	60,590
(Acquisition) of tangible capital assets	-	(245,060)	(35,758)
Amortization of tangible capital assets	-	36,813	33,570
Proceeds on disposal of tangible capital assets	-	-	3,500
Loss (gain) on disposal of tangible capital assets	-	-	(3,500)
Transfer of assets/liabilities in restructuring transactions	-	-	-
<b>Surplus (deficit) of capital expenses over expenditures</b>	-	(208,247)	(2,188)
(Acquisition) of supplies inventories	-	-	-
(Acquisition) of prepaid expenses	-	(17,572)	(18,163)
Consumption of supplies inventories	-	-	-
Use of prepaid expenses	-	18,238	14,916
<b>Surplus (deficit) of expenses of other non-financial over expenditures</b>	-	666	(3,247)
<b>Increase (decrease) in Net Financial Assets</b>	14,960	(160,588)	55,155
<b>Net Financial Assets (Debt) - Beginning of the year</b>	338,340	338,340	283,185
<b>Net Financial Assets (Debt) - End of year</b>	<u>\$ 353,300</u>	<u>177,752</u>	<u>338,340</u>

See accompanying notes to the financial statements.

# VILLAGE OF LAIRD

Statement 4

## CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2021  
with comparative figures for 2020

<b>Cash provided by (used in) the following activities:</b>	<b><u>2021</u></b>	<b><u>2020</u></b>
Operating:		
Surplus (deficit)	\$ 46,993	60,590
Amortization	36,813	33,570
Loss (gain) on disposal of tangible capital assets	<u>-</u>	<u>(3,500)</u>
	83,806	90,660
Change in assets/liabilities		
Taxes receivable - Municipal	(2,686)	28,637
Other accounts receivable	3,608	745
Land for re-sale	9,324	18,648
Other financial assets	-	-
Accounts and accrued liabilities payable	1,546	(11,490)
Deposits	-	-
Deferred revenue	-	-
Accrued landfill costs	10,000	10,000
Liability for contaminated sites	-	-
Other liabilities	-	-
Stock and supplies	-	-
Prepayments and deferred charges	665	(3,247)
Other	<u>-</u>	<u>-</u>
Net cash from operations	<u>106,263</u>	<u>133,953</u>
Capital:		
Acquisition of capital assets	(245,060)	(35,758)
Proceeds from the disposal of capital assets	-	3,500
Other capital	<u>-</u>	<u>-</u>
Net cash used for capital	<u>(245,060)</u>	<u>(32,258)</u>
Investing:		
Long-term investments	-	-
Other investments	<u>-</u>	<u>-</u>
Net cash from investing	<u>-</u>	<u>-</u>
Financing activities:		
Debt charges recovered	-	-
Long-term debt issued	-	-
Long-term debt repaid	-	-
Other financing	<u>-</u>	<u>-</u>
Net cash from financing	<u>-</u>	<u>-</u>
Increase (decrease) in cash resources	(138,797)	101,695
Cash and temporary investments, beginning of year	<u>321,664</u>	<u>219,969</u>
Cash and temporary investments, end of year (Note 2)	<u>\$ 182,867</u>	<u>321,664</u>

See accompanying notes to the financial statements.



**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board, as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

**(a) Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

**(b) Reporting entity**

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

The Village of Laird Culture and Recreation Board is significantly influenced by the Village of Laird, and as such is consolidated and the financial operations and results are reflected in these statements.

Entities included in these financial statements are as follows:

<u>Entity</u>
<i>Village of Laird</i>
<i>Village of Laird Culture and Recreation Board</i>

All inter-organizational transactions and balances have been eliminated.

**(c) Collection of funds for other authorities**

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

**(d) Government transfers**

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

**(e) Deferred revenue - fees and charges**

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

**(f) Local improvement charges**

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(g) Net-financial assets**

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

**(h) Non-financial assets**

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

**(i) Appropriated reserves**

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

**(j) Property tax revenue**

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

**(k) Investments**

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

**(l) Inventories**

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(m) Tangible capital assets**

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

<i>General Assets</i>	<u>Asset</u>	<u>Useful Life</u>
	Land	Indefinite
	Land improvements	15 years
	Buildings	40 years
	Vehicles and equipment	
	Vehicles	10 years
	Machinery & Equipment	10 to 20 years
<i>Infrastructure Assets</i>		
	Infrastructure assets	15 to 40 years
	Water and sewer	40 years
	Road network assets	15 to 40 years

**Government contributions:** Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of art and other unrecognized assets:** Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of interest:** The Village does not capitalize interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

**(n) Landfill liability**

The Village of Laird maintains a waste disposal site. The annual provision is reported as an expense and the accumulated provision is reported on the Consolidated Statement of Financial Position. Recommended disclosure is provided in Note 7.

**(o) Budget Information**

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 25, 2021.

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**1. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(p) Liability for contaminated sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
  - i. is directly responsible; or
  - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

**(q) Trust Funds**

Funds held in trust for others are neither included in the Village's assets or equity. They are disclosed in Note 10.

**(r) Employee benefit plans**

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

**(s) Measurement uncertainty**

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

**(t) Basis of segmentation/segment report**

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.

# VILLAGE OF LAIRD

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

### 2. CASH AND TEMPORARY INVESTMENTS

	<u>2021</u>	<u>2020</u>
Cash	\$ 139,755	278,969
Restricted cash	<u>43,112</u>	<u>42,695</u>
	<u>\$ 182,867</u>	<u>321,664</u>

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**3. TAXES AND GRANTS IN LIEU RECEIVABLE**

	<u>2021</u>	<u>2020</u>
Municipal: - Current	\$ 9,115	5,057
- Arrears	<u>-</u>	<u>1,372</u>
	9,115	6,429
Less: allowance for uncollectibles	<u>(500)</u>	<u>(500)</u>
Total municipal taxes receivable	<u>8,615</u>	<u>5,929</u>
School: - Current	3,558	1,358
- Arrears	<u>-</u>	<u>319</u>
Total school taxes receivable	<u>3,558</u>	<u>1,677</u>
Other: - Current	-	-
- Arrears	<u>-</u>	<u>-</u>
Total other collections receivable	<u>-</u>	<u>-</u>
Total taxes and grants in lieu receivable	12,173	7,606
Deduct taxes receivable to be collected on behalf of other organizations	<u>(3,557)</u>	<u>(1,677)</u>
Total taxes receivable - Municipal	<u>\$ 8,615</u>	<u>5,929</u>

**4. OTHER ACCOUNTS RECEIVABLE**

	<u>2021</u>	<u>2020</u>
Federal government	\$ 15,257	10,835
Provincial government	922	1,688
Local government	-	6,500
Utility	14,023	14,786
Trade	-	-
Other	<u>-</u>	<u>-</u>
Total other accounts receivable	30,202	33,809
Less: allowance for uncollectibles	<u>(500)</u>	<u>(500)</u>
Net other accounts receivable	<u>\$ 29,702</u>	<u>33,309</u>

**5. LAND FOR RESALE**

	<u>2021</u>	<u>2020</u>
Tax title property	\$ 17,075	17,075
Less: - allowance for market value adjustment	-	-
- due to other taxing authorities	<u>(9,284)</u>	<u>(9,284)</u>
Other land	37,295	46,619
Less: - allowance for market value adjustment	<u>-</u>	<u>-</u>
Net other land	<u>37,295</u>	<u>46,619</u>
Total land for resale	<u>\$ 45,086</u>	<u>54,410</u>

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**6. BANK INDEBTEDNESS**

**Credit Arrangements**

At December 31, 2021, the Village had a line of credit totaling \$100,000, none of which was drawn.

**7. ACCRUED LANDFILL COSTS**

	<u>2021</u>	<u>2020</u>
Accrued landfill costs	\$ <u>80,000</u>	\$ <u>70,000</u>

In 2021 the Village has accrued an overall liability for environmental matters which represents management's best estimate of this liability. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant.

**8. LONG-TERM DEBT**

The authorized debt limit for the Village is \$323,599. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the *Municipalities Act* is approved by the Saskatchewan Municipal Board.

**9. PENSION PLAN**

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2021 was \$10,332 (2020 - \$11,973). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2021 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$1,144,386,000. This is based on the most recent actuarial valuation, completed December 31, 2020. The Village's portion of this is not readily determinable.

**10. TRUSTS ADMINISTERED BY THE VILLAGE**

A summary of trust fund activity by the municipality during the year is as follows:

<b>Hospital Fund</b>	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 74,100	74,100
Revenues	88	-
Recoveries	<u>(24,000)</u>	<u>-</u>
Balance, end of year	\$ <u>50,188</u>	<u>74,100</u>

**VILLAGE OF LAIRD**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2021**

**11. RECENT ACCOUNTING PRONOUNCEMENTS**

A number of new and amended standards have been issued that may impact the Village:

**Standards Effective On Or After April 1, 2022:**

**PS 1201 Financial Statement Presentation** replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of re-measurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

**PS 2601 Foreign Currency Translation** replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

**PS 3041 Portfolio Investments** replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

**PS 3450 Financial Instruments** is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the de-recognition of financial liabilities.

**PS 3280 Asset Retirement Obligations** is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

**Standards Effective On Or After April 1, 2023:**

**PS 3400 Revenue** is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



## VILLAGE OF LAIRD

## SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>TAXES</b>			
General municipal tax levy	\$ 165,000	164,602	167,832
Abatements and adjustments	-	-	(5,081)
Discount on current year taxes	<u>(5,900)</u>	<u>(5,743)</u>	<u>(5,846)</u>
<b>Net municipal taxes</b>	159,100	158,859	156,905
Potash tax share	-	-	-
Trailer license fees	-	-	-
Penalties on tax arrears	500	1,108	5,414
Special tax levy	-	-	-
Other	-	-	-
<b>Total Taxes</b>	<u>159,600</u>	<u>159,967</u>	<u>162,319</u>
<b>UNCONDITIONAL GRANTS</b>			
Revenue sharing	62,400	61,927	62,472
Organized Hamlet	-	-	-
Other (Safe Restart)	-	-	15,928
Other (CGP)	<u>3,080</u>	<u>6,508</u>	<u>6,508</u>
<b>Total Unconditional Grants</b>	<u>65,480</u>	<u>68,435</u>	<u>84,908</u>
<b>GRANTS IN LIEU OF TAXES</b>			
Federal	-	-	-
Provincial			
S.P.C. Electrical	-	-	-
SaskEnergy Gas	-	-	-
TransGas	-	-	-
Provincial - Central Services	-	-	-
Sasktel	-	-	-
Other	4,600	4,800	4,447
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other (Cash in lieu- dedicated land)	-	-	3,068
Other Government Transfers			
S.P.C. Surcharge	17,000	17,332	17,524
SaskEnergy Surcharge	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Grants in Lieu of Taxes</b>	<u>21,600</u>	<u>22,132</u>	<u>25,039</u>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>			
	<u>\$ 246,680</u>	<u>250,534</u>	<u>272,266</u>

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 500	2,141	3,711
Sales of supplies	-	-	-
Other (Licenses and permits)	100	4,386	1,355
Total Fees and Charges	<u>600</u>	<u>6,527</u>	<u>5,066</u>
Tangible capital asset sales - gain (loss)	-	-	-
Land sales - gain (loss)	-	5,676	11,352
Investment income and commissions	-	195	681
Other (Recoveries)	-	24,000	-
Total other segmented revenue	<u>600</u>	<u>36,398</u>	<u>17,099</u>
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Operating</b>	<u>600</u>	<u>36,398</u>	<u>17,099</u>
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
Provincial Disaster Assistance	-	-	-
Other (MEEP)	-	-	13,000
<b>Total Capital</b>	<u>-</u>	<u>-</u>	<u>13,000</u>
<b>Restructuring Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total General Government Services</b>	<u>600</u>	<u>36,398</u>	<u>30,099</u>
<b>PROTECTIVE SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Other (Donations)	-	7,476	-
Other (Call out fees)	12,500	7,063	5,860
Total Fees and Charges	<u>12,500</u>	<u>14,539</u>	<u>5,860</u>
Tangible capital asset sales - gain (loss)	-	-	3,500
Other	-	-	-
Total other segmented revenue	<u>12,500</u>	<u>14,539</u>	<u>9,360</u>
Conditional Grants			
Student employment	-	-	-
Local government	28,000	29,573	29,733
Other	-	-	-
Total Conditional Grants	<u>28,000</u>	<u>29,573</u>	<u>29,733</u>
<b>Total Operating</b>	<u>40,500</u>	<u>44,112</u>	<u>39,093</u>
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
Provincial Disaster Assistance	-	-	-
Local government	-	-	-
Other (MEEP)	-	-	25,375
<b>Total Capital</b>	<u>-</u>	<u>-</u>	<u>25,375</u>
<b>Restructuring Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Protective Services</b>	<u>40,500</u>	<u>44,112</u>	<u>64,468</u>

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies	100	450	400
Road Maintenance and Restoration Agreements	-	-	-
Other	-	-	-
Total Fees and Charges	<u>100</u>	<u>450</u>	<u>400</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	<u>100</u>	<u>450</u>	<u>400</u>
Conditional Grants			
Primary Weight Corridor	-	-	-
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Operating</b>	<u>100</u>	<u>450</u>	<u>400</u>
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	46,250	32,534	23,630
MREP (Heavy Haul, CTP, Municipal Bridges)	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
<b>Total Capital</b>	<u>46,250</u>	<u>32,534</u>	<u>23,630</u>
<b>Restructuring Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Transportation Services</b>	<u>46,350</u>	<u>32,984</u>	<u>24,030</u>
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	38,000	37,949	37,971
Other (Cemetery fees)	<u>1,800</u>	<u>800</u>	<u>1,000</u>
Total Fees and Charges	39,800	38,749	38,971
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	<u>39,800</u>	<u>38,749</u>	<u>38,971</u>
Conditional Grants			
Student employment	-	-	-
TAPD	-	-	-
Local government	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Operating</b>	<u>39,800</u>	<u>38,749</u>	<u>38,971</u>
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
TAPD	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
<b>Total Capital</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Restructuring Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Environmental and Public Health Services Services</b>	<u>39,800</u>	<u>38,749</u>	<u>38,971</u>

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Maintenance and Development Charges	\$ -	-	-
Other	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	-	-	-
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	-	-
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
<b>Total Capital</b>	-	-	-
<b>Restructuring Revenue</b>	-	-	-
<b>Total Planning and Development Services</b>	-	-	-
<b>RECREATION AND CULTURAL SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Rentals	-	-	-
Other (Bowling, camping)	-	-	-
Total Fees and Charges	-	-	-
Tangible capital asset sales - gain (loss)	-	-	-
Other (Saskatchewan Parks and Recreation)	-	5,000	-
Total other segmented revenue	-	5,000	-
Conditional Grants			
Student Employment	-	-	-
Local government	-	3,080	3,080
Donations	-	-	-
Other	-	-	-
Total Conditional Grants	-	3,080	3,080
<b>Total Operating</b>	-	8,080	3,080
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
Local government	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
<b>Total Capital</b>	-	-	-
<b>Restructuring Revenue</b>	-	-	-
<b>Total Recreation and Cultural Services</b>	-	8,080	3,080

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>UTILITY SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue			
Fees and Charges			
Water	\$ 80,000	82,672	81,810
Sewer	37,000	38,086	37,746
Other	-	-	-
Total Fees and Charges	<u>117,000</u>	<u>120,758</u>	<u>119,556</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total other segmented revenue	<u>117,000</u>	<u>120,758</u>	<u>119,556</u>
Conditional Grants			
Student employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Operating</b>	<u>117,000</u>	<u>120,758</u>	<u>119,556</u>
<b>Capital</b>			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
New Building Canada Fund (SCF, NRP)	-	-	-
Clean Water and Wastewater Fund	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
<b>Total Capital</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Restructuring Revenue</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Utility Services</b>	<u>117,000</u>	<u>120,758</u>	<u>119,556</u>
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<u>\$ 244,250</u>	<u>281,081</u>	<u>280,204</u>
<b>SUMMARY</b>			
Total Other Segmented Revenue	\$ 170,000	215,894	185,386
Total Conditional Grants	28,000	32,653	32,813
Total Capital Grants and Contributions	46,250	32,534	62,005
Restructuring Revenue	-	-	-
<b>TOTAL REVENUE BY FUNCTION</b>	<u>\$ 244,250</u>	<u>281,081</u>	<u>280,204</u>

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>GENERAL GOVERNMENT SERVICES</b>			
Council remuneration and travel	\$ 8,310	12,260	7,196
Wages and benefits	66,900	73,795	65,536
Professional/Contractual services	23,550	40,131	34,899
Utilities	4,200	5,149	5,059
Maintenance, materials, and supplies	19,300	24,159	13,083
Grants and contributions	500	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	-	379	379
Interest	850	893	857
Allowance for uncollectibles	-	-	-
Other (Asset Management)	50,000	28,019	51,784
<b>General Government Services</b>	<u>173,610</u>	<u>184,785</u>	<u>178,793</u>
<b>Restructuring</b>	-	-	-
<b>Total General Government Services</b>	<u>173,610</u>	<u>184,785</u>	<u>178,793</u>
<b>PROTECTIVE SERVICES</b>			
<b>Police protection</b>			
Wages and benefits	-	-	-
Professional/Contractual services	14,500	13,290	13,535
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Fire protection</b>			
Wages and benefits	9,900	5,510	6,485
Professional/Contractual services	2,500	2,127	2,115
Utilities	5,460	4,205	5,146
Maintenance, materials, and supplies	12,200	4,665	10,815
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	6,300	12,541	10,810
Interest	-	-	-
Other	-	-	-
<b>Protective Services</b>	<u>50,860</u>	<u>42,338</u>	<u>48,906</u>
<b>Restructuring</b>	-	-	-
<b>Total Protective Services</b>	<u>50,860</u>	<u>42,338</u>	<u>48,906</u>
<b>TRANSPORTATION SERVICES</b>			
Wages and benefits	64,300	49,360	70,895
Professional/Contractual services	2,500	812	2,483
Utilities	11,500	8,331	9,328
Maintenance, materials, and supplies	18,000	35,482	22,867
Gravel	9,000	1,452	14,132
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	3,500	7,214	7,205
Interest	-	-	-
Other	-	-	-
<b>Transportation Services</b>	<u>108,800</u>	<u>102,651</u>	<u>126,910</u>
<b>Restructuring</b>	-	-	-
<b>Total Transportation Services</b>	<u>108,800</u>	<u>102,651</u>	<u>126,910</u>

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**  
**TOTAL EXPENSES BY FUNCTION**

**Year ended December 31, 2021**  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>ENVIRONMENTAL AND PUBLIC HEALTH SERVICES</b>			
Wages and benefits	\$ -	-	-
Professional/Contractual services	35,200	34,813	29,150
Utilities	-	-	-
Maintenance, materials, and supplies	-	-	-
Grants and contributions			
-operating			
Waste disposal	-	-	-
Public Health	-	-	-
-capital			
Waste disposal	-	-	-
Public Health	-	-	-
Amortization	100	2,033	383
Interest	-	-	-
Other (landfill closure costs)	-	10,000	10,000
<b>Environmental and Public Health Services</b>	<u>35,300</u>	<u>46,846</u>	<u>39,533</u>
<b>Restructuring</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Environmental and Public Health Services</b>	<u>35,300</u>	<u>46,846</u>	<u>39,533</u>
<b>PLANNING AND DEVELOPMENT SERVICES</b>			
Wages and benefits	-	-	-
Professional/Contractual services	-	-	-
Grants and contributions			
-operating	-	-	-
-capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Planning and Development Services</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Restructuring</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Planning and Development Services</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>RECREATION AND CULTURAL SERVICES</b>			
Wages and benefits	-	-	-
Professional/Contractual services	-	-	-
Utilities	-	-	-
Maintenance, materials, and supplies	2,000	8,670	4,301
Grants and contributions			
-operating	5,100	4,088	5,618
-capital	-	-	-
Amortization	200	200	200
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Other (Bank fees)	-	12	12
<b>Recreation and Cultural Services</b>	<u>7,300</u>	<u>12,970</u>	<u>10,131</u>
<b>Restructuring</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Recreation and Cultural Services</b>	<u>7,300</u>	<u>12,970</u>	<u>10,131</u>

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**  
**TOTAL EXPENSES BY FUNCTION**

**Year ended December 31, 2021**  
with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
<b>UTILITY SERVICES</b>			
Wages and benefits	\$ 33,200	37,553	31,350
Professional/Contractual services	6,150	4,526	6,435
Utilities	15,900	15,454	14,004
Maintenance, materials, and supplies	32,850	23,053	21,225
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization	12,000	14,446	14,593
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Other	-	-	-
<b>Utility Services</b>	<u>100,100</u>	<u>95,032</u>	<u>87,607</u>
<b>Restructuring</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Utility Services</b>	<u>100,100</u>	<u>95,032</u>	<u>87,607</u>
<b>TOTAL EXPENDITURES BY FUNCTION</b>	<u>\$ 475,970</u>	<u>484,622</u>	<u>491,880</u>

See accompanying notes to the financial statements.



# VILLAGE OF LAIRD

Schedule 4

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2021

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and charges	\$ 6,527	14,539	450	38,749	-	-	120,758	181,023
Tangible capital asset sales - Gain (loss)	-	-	-	-	-	-	-	-
Land sales - Gain (loss)	5,676	-	-	-	-	-	-	5,676
Investment income and commissions	195	-	-	-	-	-	-	195
Other revenues	24,000	-	-	-	-	5,000	-	29,000
Grants - Conditional	-	29,573	-	-	-	3,080	-	32,653
Grants - Capital	-	-	32,534	-	-	-	-	32,534
Restructurings	-	-	-	-	-	-	-	-
<b>Total revenues</b>	<u>36,398</u>	<u>44,112</u>	<u>32,984</u>	<u>38,749</u>	<u>-</u>	<u>8,080</u>	<u>120,758</u>	<u>281,081</u>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	86,055	5,510	49,360	-	-	-	37,553	178,478
Professional/Contractual Services	40,131	15,417	812	34,813	-	-	4,526	95,699
Utilities	5,149	4,205	8,331	-	-	-	15,454	33,139
Maintenance, materials and supplies	24,159	4,665	36,934	-	-	8,682	23,053	97,493
Grants and contributions	-	-	-	-	-	4,088	-	4,088
Amortization	379	12,541	7,214	2,033	-	200	14,446	36,813
Interest	893	-	-	-	-	-	-	893
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other	28,019	-	-	10,000	-	-	-	38,019
Restructurings	-	-	-	-	-	-	-	-
<b>Total expenses</b>	<u>184,785</u>	<u>42,338</u>	<u>102,651</u>	<u>46,846</u>	<u>-</u>	<u>12,970</u>	<u>95,032</u>	<u>484,622</u>
<b>Surplus (deficit) by function</b>	(148,387)	1,774	(69,667)	(8,097)	-	(4,890)	25,726	(203,541)
Taxation and other unconditional revenue (Schedule 1)								<u>250,534</u>
<b>Net Surplus (Deficit)</b>								<u>\$ 46,993</u>

See accompanying notes to the financial statements.

# VILLAGE OF LAIRD

Schedule 5

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and charges	\$ 5,066	5,860	400	38,971	-	-	119,556	169,853
Tangible capital asset sales - Gain (loss)	-	3,500	-	-	-	-	-	3,500
Land sales - Gain (loss)	11,352	-	-	-	-	-	-	11,352
Investment income and commissions	681	-	-	-	-	-	-	681
Other revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	29,733	-	-	-	3,080	-	32,813
Grants - Capital	13,000	25,375	23,630	-	-	-	-	62,005
Restructurings	-	-	-	-	-	-	-	-
<b>Total revenues</b>	<u>30,099</u>	<u>64,468</u>	<u>24,030</u>	<u>38,971</u>	<u>-</u>	<u>3,080</u>	<u>119,556</u>	<u>280,204</u>
<b>Expenses (Schedule 3)</b>								
Wages & Benefits	72,732	6,485	70,895	-	-	-	31,350	181,462
Professional/Contractual Services	34,899	15,650	2,483	29,150	-	-	6,435	88,617
Utilities	5,059	5,146	9,328	-	-	-	14,004	33,537
Maintenance, materials and supplies	13,083	10,815	36,999	-	-	4,313	21,225	86,435
Grants and contributions	-	-	-	-	-	5,618	-	5,618
Amortization	379	10,810	7,205	383	-	200	14,593	33,570
Interest	857	-	-	-	-	-	-	857
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other	51,784	-	-	10,000	-	-	-	61,784
Restructurings	-	-	-	-	-	-	-	-
<b>Total expenses</b>	<u>178,793</u>	<u>48,906</u>	<u>126,910</u>	<u>39,533</u>	<u>-</u>	<u>10,131</u>	<u>87,607</u>	<u>491,880</u>
<b>Surplus (deficit) by function</b>	(148,694)	15,562	(102,880)	(562)	-	(7,051)	31,949	(211,676)
Taxation and other unconditional revenue (Schedule 1)								<u>272,266</u>
<b>Net Surplus (Deficit)</b>								<u>\$ 60,590</u>

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2021  
with comparative figures for 2020

	2021							2020	
	General Assets					Infrastructure Assets	General / Infrastructure Assets Under Construction		Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Total		
<b>Asset cost</b>									
Opening asset costs	\$ 17,105	6,117	302,009	156,783	172,846	721,368	-	1,376,228	1,355,970
Additions during the year	-	-	-	-	-	245,059	-	245,059	35,758
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	(15,500)
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing asset costs</b>	<u>17,105</u>	<u>6,117</u>	<u>302,009</u>	<u>156,783</u>	<u>172,846</u>	<u>966,427</u>	<u>-</u>	<u>1,621,287</u>	<u>1,376,228</u>
<b>Accumulated amortization cost</b>									
Opening accumulated amortization costs	-	1,631	78,313	116,095	149,849	364,986	-	710,874	692,804
Add: Amortization taken	-	408	7,552	4,979	5,648	18,226	-	36,813	33,570
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	(15,500)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing accumulated amortization costs</b>	<u>-</u>	<u>2,039</u>	<u>85,865</u>	<u>121,074</u>	<u>155,497</u>	<u>383,212</u>	<u>-</u>	<u>747,687</u>	<u>710,874</u>
<b>Net book value</b>	<u>\$ 17,105</u>	<u>4,078</u>	<u>216,144</u>	<u>35,709</u>	<u>17,349</u>	<u>583,215</u>	<u>-</u>	<u>873,600</u>	<u>665,354</u>

1. Total contributed/donated assets received in 2021: \$ -

2. List of assets recognized at nominal value in 2021 are:

-Infrastructure Assets \$ -  
-Vehicles \$ -  
-Machinery and Equipment \$ -

3. Amount of interest capitalized in 2021: \$ -

See accompanying notes to the financial statements.

## VILLAGE OF LAIRD

## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2021  
with comparative figures for 2020

	2021							2020	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
<b>Asset cost</b>									
Opening asset costs	\$ 15,166	466,650	320,263	23,347	-	23,564	527,238	1,376,228	1,355,970
Additions during the year	-	-	238,455	-	-	-	6,604	245,059	35,758
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	(15,500)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing asset costs</b>	<u>15,166</u>	<u>466,650</u>	<u>558,718</u>	<u>23,347</u>	<u>-</u>	<u>23,564</u>	<u>533,842</u>	<u>1,621,287</u>	<u>1,376,228</u>
<b>Accumulated amortization cost</b>									
Opening accumulated amortization costs	14,407	217,893	224,209	2,500	-	2,400	249,465	710,874	692,804
Add: Amortization taken	379	12,541	7,214	2,033	-	200	14,446	36,813	33,570
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	(15,500)
Transfer of assets related to restructuring (Schedule 11)	-	-	-	-	-	-	-	-	-
<b>Closing accumulated amortization costs</b>	<u>14,786</u>	<u>230,434</u>	<u>231,423</u>	<u>4,533</u>	<u>-</u>	<u>2,600</u>	<u>263,911</u>	<u>747,687</u>	<u>710,874</u>
<b>Net book value</b>	<u>\$ 380</u>	<u>236,216</u>	<u>327,295</u>	<u>18,814</u>	<u>-</u>	<u>20,964</u>	<u>269,931</u>	<u>873,600</u>	<u>665,354</u>

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**  
**CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS**  
Year ended December 31, 2021

	<u>2020</u>	<u>Changes</u>	<u>2021</u>
<b>UNAPPROPRIATED SURPLUS</b>	\$ <u>309,712</u>	<u>(161,253)</u>	<u>148,459</u>
<b>APPROPRIATED RESERVES</b>			
Machinery and equipment	-	-	-
Public reserve	260	-	260
Capital trust	-	-	-
Utility	1,238	-	1,238
Other	<u>45,368</u>	<u>-</u>	<u>45,368</u>
<b>Total Appropriated</b>	<u>46,866</u>	<u>-</u>	<u>46,866</u>
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible capital assets (Schedule 6)	665,354	208,246	873,600
Less: Related debt	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net Investment in Tangible Capital Assets</b>	<u>665,354</u>	<u>208,246</u>	<u>873,600</u>
<b>Total Accumulated Surplus</b>	<u>\$ 1,021,932</u>	<u>46,993</u>	<u>1,068,925</u>

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**  
**SCHEDULE OF MILL RATES AND ASSESSMENTS**

Year ended December 31, 2021  
with comparative figures for 2020

	<u>PROPERTY CLASS</u>						<u>Total</u>
	<u>Agriculture</u>	<u>Residential</u>	<u>Residential Condominium</u>	<u>Seasonal Residential</u>	<u>Commercial &amp; Industrial</u>	<u>Potash Mine(s)</u>	
<b>Taxable Assessment</b>	\$ 225,995	14,622,880	-	-	397,205	-	\$ 15,246,080
<b>Regional Park Assessment</b>							-
<b>Total Assessment</b>							\$ 15,246,080
<b>Mill Rate Factor(s)</b>	1.3000	1.0000	1.0000	1.0000	1.0000		
<b>Total Base/Minimum Tax</b> (generated for each property class)	<u>800</u>	<u>65,500</u>	<u>-</u>	<u>-</u>	<u>9,000</u>		
<b>Total Municipal Tax Levy</b> (include base and/or minimum tax and special levies)	<u>\$ 3,774</u>	<u>151,828</u>	<u>-</u>	<u>-</u>	<u>9,000</u>		
							<u>164,602</u>

<u>MILL RATES:</u>	<u>MILLS</u>
Average Municipal*	10.796
Average School*	4.473
Potash Mill Rate	-
Uniform Municipal Mill Rate	8.500

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**

**SCHEDULE OF COUNCIL REMUNERATION**

**Year ended December 31, 2021**  
with comparative figures for 2020

<b>Position</b>	<b>Name</b>	<b><u>Remuneration</u></b>	<b><u>Reimbursed Costs</u></b>	<b><u>Total</u></b>
Mayor	Kirk Walters	\$ 4,660	-	4,660
Councillor	Bonita Brucks	4,110	-	4,110
Councillor	Wendy Besser	<u>3,200</u>	<u>-</u>	<u>3,200</u>
Total		<u>\$ 11,970</u>	<u>-</u>	<u>11,970</u>

See accompanying notes to the financial statements.

**VILLAGE OF LAIRD**  
**SCHEDULE OF RESTRUCTURING**  
**Year ended December 31, 2021**

**Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date**

Cash and temporary investments	\$ -
Taxes Receivable - Municipal	-
Other accounts receivable	-
Land for resale	-
Long-term investments	-
Debt charges recoverable	-
Bank indebtedness	-
Accounts payable	-
Accrued liabilities payable	-
Deposits	-
Deferred revenue	-
Accrued landfill costs	-
Liability for contaminated sites	-
Other liabilities	-
Long-term debt	-
Lease obligations	-
Tangible capital assets	-
Prepayments and deferred charges	-
Stock and supplies	-
Other	-
	<hr/>
<b>Total Net Carrying Amount Received (Transferred)</b>	<b>\$ <u>-</u></b>

See accompanying notes to the financial statements.